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Imperfect Knowledge Management, Information Fusion Applied to Risk Assessment & Decision-Making

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Works in collaboration with
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Workshop “Towards a dynamic and holistic approach to disaster risk reduction”

Context: Natural risks management

Rapid mass movements in mountains (avalanches, floods, rockfalls,...)



... **threaten** people and infra structures



We try to **get protected** against them by taking good decisions and actions.

Context: Decision-making and natural risks management

Many **decisions** have to be taken to **assess** and **manage** risks

Decisions for nonstructural mitigation measures

PREVENTION



St Etienne de Tinée – 2009 (L. Bernard/National Park of Mercantour)



Torrent St Antoine – Modane - Savoie – 1987 (M. Meunier – Cemagref)

What are the **hazard**, **risk** levels?

Land-use planning: where should **urbanisation** be **prohibited**, **regulated** or **fully allowed**?

Decisions for choice of protection works design and maintenance strategies

PROTECTION



Photo: Cemagref

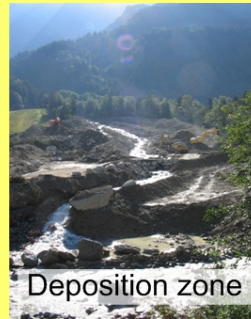


Photo: J.-M. Tacnet – Cemagref



Photo: J.-M. Tacnet – Cemagref

Which **protection** is **needed**?
Is it **effective**?

Decisions for (railroad) infrastructure management

EVENT MANAGEMENT



Photo: J.F. Casanova –Dauphiné Libéré

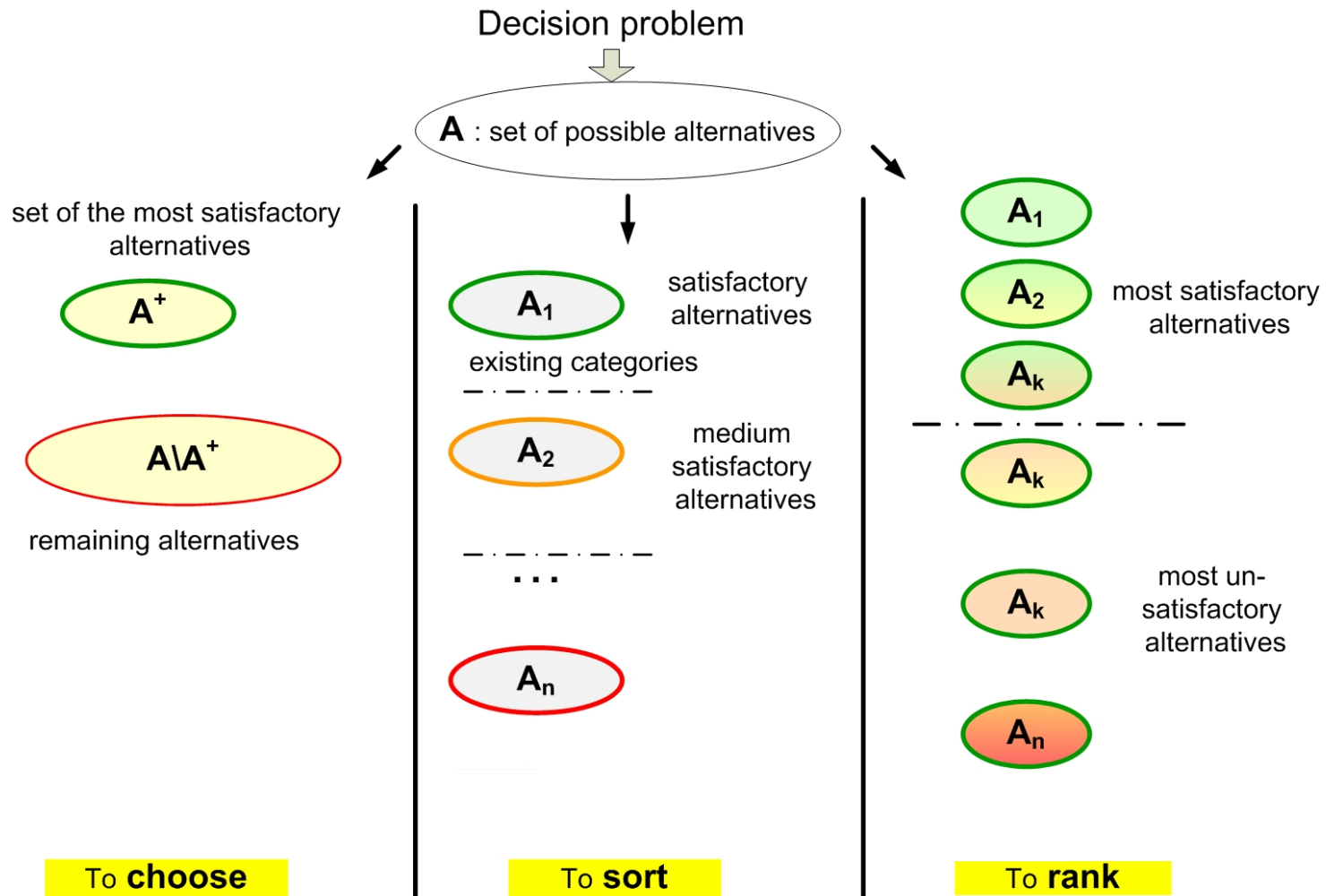


Photo: J.-M. Tacnet – Cemagref



Should we **close**, **re-open**, **monitor** this road?

Context: Decision-making and natural risks management

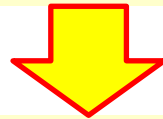


Soft ELECTRE TRI

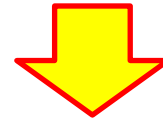
BF-TOPSIS

Objectives of the approach

Risk management is based on **complex, multi-actors decision processes**



The goal is to design **decision-aiding methods** in a context of **heterogeneous** and **imperfect information** provided by **more or less reliable sources...**



We use **belief function theory** to improve **multicriteria decision-making methods**

and apply them to real life problems.... [Carladous PhD. Thesis 2017]

Part 1 - Belief Functions

... or how to go beyond probabilities

Belief = State of mind in which one thinks something to be true

Paradigm shift

Beliefs often are related **with singular event or evidence**, and are **not necessarily related with statistical data** and generic knowledge.

Part 1 - Belief functions [Dempster 1967, Shafer 1976]

Frame of discernment (FoD) $\Theta = \{\theta_i, i = 1, \dots, n\}$ **Power-set** $2^\Theta \triangleq \{X | X \subseteq \Theta\}$

Example

$$2^\Theta = \{\emptyset, \theta_1, \theta_2, \theta_3, \theta_1 \cup \theta_2, \theta_1 \cup \theta_3, \theta_2 \cup \theta_3, \theta_1 \cup \theta_2 \cup \theta_3\}$$

↓ Impossibility
↓ partial ignorances
↓ full ignorance

Basic belief assignment (BBA) $m(\cdot) : 2^\Theta \mapsto [0, 1]$ s.t. $m(\emptyset) = 0$ and $\sum_{A \in 2^\Theta} m(A) = 1$

Vacuous BBA : $m_v(\Theta) = 1$ and $m_v(A) = 0, \forall A \neq \Theta$

Bayesian BBA : if focal elements of $m(\cdot)$ are singletons

Belief in A: $\text{Bel}(A) \triangleq \sum_{B \in 2^\Theta | B \subset A} m(B) = \text{Pl}(\Theta) - \text{Pl}(\bar{A}) = 1 - \text{Pl}(\bar{A})$ Degree of support of A

Plausibility of A: $\text{Pl}(A) \triangleq \sum_{B \in 2^\Theta | B \cap A \neq \emptyset} m(B) = \text{Bel}(\Theta) - \text{Bel}(\bar{A}) = 1 - \text{Bel}(\bar{A})$ Degree of non contradiction of A

Interpretation $0 \leq \text{Bel}(A) \leq P(A) \leq \text{Pl}(A) \leq 1$ Lower and upper bounds of (subj.) unknown proba P(A)

Uncertainty of A = Pl(A)-Bel(A)

Part 1 - Discounting a Source of Evidence (SoE)

Reliability discounting [Shafer 1976]

$$\begin{cases} m^\alpha(A) \triangleq \alpha \cdot m(A) & \forall A \neq \Theta \\ m^\alpha(\Theta) \triangleq \alpha \cdot m(\Theta) + (1 - \alpha) \end{cases}$$

$\alpha = 0$ means "the SoE is 100% unreliable"

$\alpha = 1$ means "the SoE is 100% reliable"

Importance discounting [Smarandache-Dezert-Tacnet 2010]

$$\begin{cases} m^\beta(A) \triangleq \beta \cdot m(A) & \forall A \neq \emptyset \\ m^\beta(\emptyset) \triangleq \beta \cdot m(\emptyset) + (1 - \beta) \end{cases}$$

$\beta = 0$ means "the SoE is not important at all"

$\beta = 1$ means "the SoE is 100% important"

Part 1 - Belief functions - Dempster-Shafer rule

Dempster-Shafer (DS) rule of combination [Dempster 1967, Shafer 1976]

If we consider two independent SOE with respect to same FoD, then

$$m_{12}^{DS}(X) = [m_1 \oplus m_2](X) \triangleq \frac{\sum_{X_1, X_2 \in 2^\Theta | X_1 \cap X_2 = X} m_1(X_1) m_2(X_2)}{1 - \sum_{X_1, X_2 \in 2^\Theta | X_1 \cap X_2 = \emptyset} m_1(X_1) m_2(X_2)}$$

Conjunctive rule = $m_{12}^{Conj}(X)$

Degree of conflict = $m(\emptyset)$

DS rule extends to the fusion of $n > 2$ sources

DS rule is commutative and associative, and vacuous BBA has no impact

Shafer Conditioning [Shafer 1976]

$$m_Z(Z) = 1 \quad (\text{one knows } Z \text{ for sure})$$
$$m(X|Z) = [m \oplus m_Z](X) \Rightarrow \begin{cases} \text{Bel}(X|Z) = \frac{\text{Bel}(X \cup \bar{Z}) - \text{Bel}(\bar{Z})}{1 - \text{Bel}(\bar{Z})} \\ \text{Pl}(X|Z) = \frac{\text{Pl}(X \cap Z)}{\text{Pl}(Z)} \end{cases}$$



Only apparent compatibility with Bayes rule!

Part 1 - Belief functions - Dempster-Shafer rule

Advantage: Associativity

Drawbacks of DS rule

Not defined when conflict is total, and numerically not robust to input changes



Counter intuitive results when **conflict is high** [Zadeh 1979]



Counter intuitive results when **conflict is low** [Dezert-Wang-Tchamova 2012]

$\Theta = \{A, B, C\}$, with $m_1 \neq m_2 \neq m_v$

Focal elem. \ bba's	$m_1(\cdot)$	$m_2(\cdot)$
A	a	0
$A \cup B$	$1 - a$	b_1
C	0	$1 - b_1 - b_2$
$A \cup B \cup C$	0	b_2

$$\begin{aligned} m_{12}(\emptyset) &= m_1(A)m_2(C) + m_1(A \cup B)m_2(C) \\ &= a(1 - b_1 - b_2) + (1 - a)(1 - b_1 - b_2) = 1 - b_1 - b_2 \end{aligned}$$

$$m_{12}^{DS}(\cdot) = [m_1 \oplus m_2](\cdot) = m_1(\cdot)$$

Informative source m_2 does not impact DS result !



The bounds of conditional belief interval $[\text{Bel}(A|B), \text{Pl}(A|B)]$ **can be incompatible with the lower and upper bounds** of $P(A|B)$!!!

see Ellsberg's example in [Dezert-Tchamova-Han 2018]

Part 1 - Belief functions - PCR fusion rules

Principle of Proportional Conflict Redistribution (PCR) rules [DSmT Book Vol2]

Redistribute each partial conflict to elements involved in it proportionally to their mass

Principle of Proportional Conflict Redistribution (PCR) rules [DSmT Book Vol2]

PCR5 rule presented by Smarandache and Dezert

PCR6 rule presented by Martin and Osswald

Toolboxes and code <http://www.bfasociety.org>

[Smarandache-Dezert-Tacnet 2010]

PCR5 and PCR6 formulas for 2 sources

$$m_{12}^{PCR5/6}(X) = m_{12}^{Conj}(X) + \sum_{\substack{Y \in 2^\Theta \\ X \cap Y = \emptyset}} \left[\frac{m_1(X)^2 m_2(Y)}{m_1(X) + m_2(Y)} + \frac{m_2(X)^2 m_1(Y)}{m_2(X) + m_1(Y)} \right]$$

PCR5=PCR6 for the fusion of 2 Sources. General formulas exist for $n > 2$.

Part 1 - Example of PCR fusion

Example

$$\Theta = \{A, B\}$$

	A	B	$A \cup B$
$m_1(\cdot)$	0.6	0.3	0.1
$m_2(\cdot)$	0.2	0.3	0.5
$m_{12}(\cdot)$	0.44	0.27	0.05

$$m_{12}(A \cap B = \emptyset) = m_1(A)m_2(B) + m_1(B)m_2(A) = 0.18 + 0.06 = 0.24$$

$$x_1/0.6 = y_1/0.3 = (x_1 + y_1)/(0.6 + 0.3) = 0.18/0.9 = 0.2 \rightarrow \begin{cases} x_1 = 0.6 \cdot 0.2 = 0.12 \\ y_1 = 0.3 \cdot 0.2 = 0.06 \end{cases}$$

$$x_2/0.2 = y_2/0.3 = (x_2 + y_2)/(0.2 + 0.3) = 0.06/0.5 = 0.12 \rightarrow \begin{cases} x_2 = 0.2 \cdot 0.12 = 0.024 \\ y_2 = 0.3 \cdot 0.12 = 0.036 \end{cases}$$

PCR5/6 result

$$\begin{cases} m_{12}^{PCR5/6}(A) = 0.44 + 0.12 + 0.024 = 0.584 \\ m_{12}^{PCR5/6}(B) = 0.27 + 0.06 + 0.036 = 0.366 \\ m_{12}^{PCR5/6}(A \cup B) = 0.05 + 0 = 0.05 \end{cases}$$

DS result

$$\begin{cases} m_{12}^{DS}(A) \approx 0.579 \\ m_{12}^{DS}(B) \approx 0.355 \\ m_{12}^{DS}(A \cup B) \approx 0.066 \end{cases}$$

The mass of ignorance is reduced with PCR rules

Advantages of PCR rules

- It does not increase uncertainty more than justified
- It works with any level of conflict
- It is numerically robust to input changes

Drawbacks

- Complexity
- Non associativity

Part 1 - Approximation of a BBA in a proba measure

Simplest method

⚠ Take the mass of each element of Θ and normalize, but **it does not take into account partial ignorances**

$$P_m(A) = \frac{m(A)}{\sum_{B \in \Theta} m(B)}$$

Cobb-Shenoy method [Cobb Shenoy 2006]

⚠ Take the plausibility of each element of Θ and normalize, but **it is inconsistent with belief interval**

$$P_{Pl}(A) = \frac{Pl(A)}{\sum_{B \in \Theta} Pl(B)}$$

Pignistic transform [Smets 1990]

Redistribute the mass of partial ignorances **equally** to singletons included in them

$$BetP(A) = \sum_{X \in 2^\Theta} \frac{|X \cap A|}{|A|} m(X)$$

higher entropy obtained with BetP(.)

DSmP transform [Dezert Smarandache 2008]

Redistribute mass of partial ignorances **proportionally to masses of singletons** included in them. $\epsilon > 0$ is a small parameter to prevent division by zero in some cases.

$$DSmP_\epsilon(A) = \sum_{Y \in 2^\Theta} \frac{\sum_{\substack{Z \subseteq A \cap Y \\ |Z|=1}} m(Z) + \epsilon |A \cap Y|}{\sum_{\substack{Z \subseteq Y \\ |Z|=1}} m(Z) + \epsilon |Y|} m(Y)$$

smaller entropy obtained with DSmP(.)

Part 1 - Distances between BBAs

Tessem distance [Tessem 1993]



this is not a strict metric!

$$d_T(m_1, m_2) = \max_{A \subseteq \Theta} \{ |\text{BetP}_1(A) - \text{BetP}_2(A)| \}$$

Jousselme distance [Jousselme et al. 2001]

$$d_J(m_1, m_2) \triangleq \sqrt{0.5 \cdot (m_1 - m_2)^T \mathbf{Jac} (m_1 - m_2)}$$
$$\mathbf{Jac}(A, B) = |A \cap B| / |A \cup B|$$

Euclidean belief interval distance [Han Dezert Yang 2014]

$$d_{BI}(m_1, m_2) \triangleq \sqrt{\frac{1}{2^{|\Theta|-1}} \cdot \sum_{A \in 2^\Theta} d^I(BI_1(A), BI_2(A))^2}$$

$$BI_1(A) = [Bel_1(A), Pl_1(A)] \quad BI_2(A) = [Bel_2(A), Pl_2(A)]$$

$$d^I([a_1, b_1], [a_2, b_2]) = \sqrt{\left[\frac{a_1 + b_1}{2} - \frac{a_2 + b_2}{2} \right]^2 + \frac{1}{3} \left[\frac{b_1 - a_1}{2} - \frac{b_2 - a_2}{2} \right]^2}$$

Part 1 - Decision-making based on belief functions

Maximum of belief strategy (pessimistic/cautious)

$$m(\cdot) \rightarrow Bel(\cdot) \quad \text{and} \quad \delta = \hat{\theta} = \arg \max_{\theta_i \in \Theta} Bel(\theta_i)$$

Maximum of plausibility strategy (optimistic)

$$m(\cdot) \rightarrow Pl(\cdot) \quad \text{and} \quad \delta = \hat{\theta} = \arg \max_{\theta_i \in \Theta} Pl(\theta_i)$$

Compromise strategy with proba transforms

$$m(\cdot) \rightarrow P(\cdot) \quad \text{and} \quad \delta = \hat{\theta} = \arg \max_{\theta_i \in \Theta} P(\theta_i)$$

Decision using min distance strategy [Han Dezert Yang 2014]

$\mathcal{X} = \{\text{admissible } X, X \in 2^\Theta\}$ is the set of possible admissible decisions

$$\delta = \hat{X} = \arg \min_{X \in \mathcal{X}} d_{BI}(m, m_X)$$

$$q(\hat{X}) = 1 - \frac{d_{BI}(m, m_{\hat{X}})}{\sum_{X \in \mathcal{X}} d_{BI}(m, m_X)} \in [0, 1] \quad \longrightarrow \quad \text{Higher is the quality index, more confident we are in the decision}$$

Part 1 - Total Belief Theorem and Fagin Halpern conditioning

Total Probability Theorem For any event B and any partition $\{A_1, \dots, A_k\}$ of Θ

(TPT)

$$P(B) = P(B \cap A_1) + P(B \cap A_2) + \dots + P(B \cap A_k)$$

Total Belief and Total Plausibility Theorems [Dezert-Tchamova-Han 2018]

(TBT)

$$\text{Bel}(B) = \sum_{X \in \mathcal{F}_{\Theta}(m) | X \subseteq B} m(X) = \sum_{i=1, \dots, k} \text{Bel}(A_i \cap B) + \mathcal{U}(A^* \cap B)$$

where $\mathcal{F}_{A^*}(m) \triangleq \mathcal{F}_{\Theta}(m) - \mathcal{F}_{A_1}(m) - \dots - \mathcal{F}_{A_k}(m)$ ← set of focal elements of $m(\cdot)$ included in A_k

$$\mathcal{U}(A^* \cap B) \triangleq \sum_{X \in \mathcal{F}_{A^*}(m) | X \subseteq B} m(X)$$

Fagin-Halpern conditioning from TBT [Dezert-Tchamova-Han 2018]

(FH)

$$\begin{aligned} \text{Bel}(A|B) &= \frac{\text{Bel}(A \cap B)}{\text{Bel}(A \cap B) + \text{Pl}(\bar{A} \cap B)} \\ \text{Pl}(A|B) &= \frac{\text{Pl}(A \cap B)}{\text{Pl}(A \cap B) + \text{Bel}(\bar{A} \cap B)} \end{aligned}$$



Shafer's conditioning formulas are **inconsistent** with TBT and conditional proba bounds.

(see Ellsberg's urn example)

Part 1 - Generalized Bayes Theorem (GBT)

Generalized Bayes' Theorem (GBT): For any partition $\{A_1, \dots, A_k\}$ of a FoD Θ , any belief function $\text{Bel}(\cdot) : 2^\Theta \mapsto [0, 1]$, and any subset B of Θ with $\text{Bel}(B) > 0$, then one has for $i \in \{1, \dots, k\}$

$$\text{Bel}(A_i|B) = \frac{\text{Bel}(B|A_i)q(A_i, B)}{\sum_{i=1}^k \text{Bel}(B|A_i)q(A_i, B) + U((\bar{A}_i \cap B)^*)}$$

where

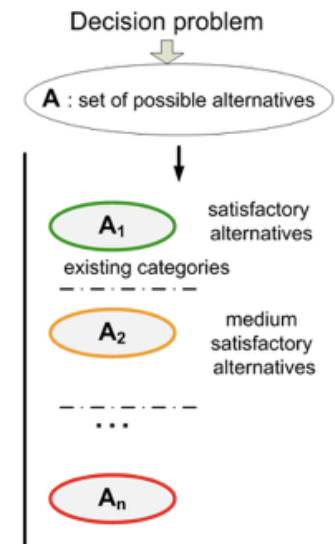
$$\begin{cases} U((\bar{A}_i \cap B)^*) \triangleq \text{Pl}(\bar{A}_i \cap B) - \text{Bel}(\bar{A}_i \cap B) = \sum_{X \in \mathcal{F}_{(\bar{A}_i \cap B)^*}} m(X) \\ q(A_i, B) \triangleq \text{Bel}(A_i) + U((\bar{B} \cap A_i)^*) - U(B^* \cap A_i) \end{cases}$$

Lemma: GBT reduces to Bayes Theorem if $\text{Bel}(\cdot)$ is a Bayesian belief function

Proofs : [Dezert-Tchamova-Han 2018]

Part 2 - Soft ELECTRE TRI

for **sorting** alternatives into **categories**
based on multi-criteria

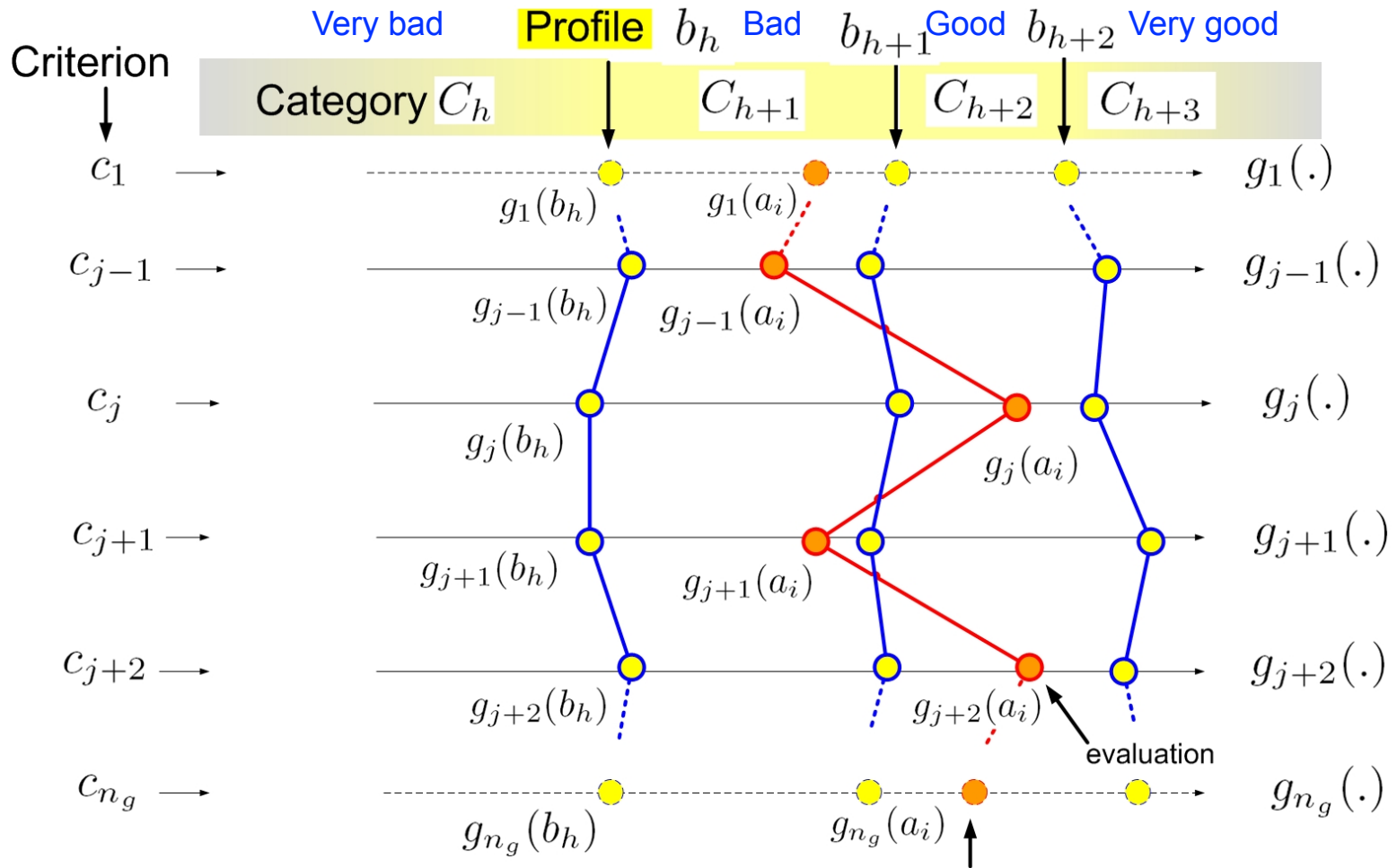


ELECTRE (1968) ➡ ELECTRE TRI (1992) ➡ Soft ELECTRE TRI [Dezert-Tacnet 2012]

ELECTRE = **EL**imination **Et** **C**hoix Traduisant la **RE**alité [Roy 1968]

Part 2 - Sorting alternatives in categories

For each criteria, we preset categories by some profile bounds



Which category does a_i belong to?

Profile of alternative a_i

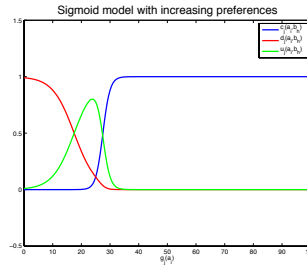
Purpose: We evaluate the assertion a_i is at least as good as b_h

$$\Theta \triangleq \{c, \bar{c}\}$$

$c = a_i$ is concordant with assertion
 $\bar{c} = a_i$ is discordant with assertion

SET Step 1: Partial concordance and discordance indices are replaced by local BBAs

We use sigmoidal models
+ BBA PCR6 fusion



$$\begin{cases} c_j(a_i, b_h) \triangleq m_{ih}^j(c) \in [0, 1] \\ d_j(a_i, b_h) \triangleq m_{ih}^j(\bar{c}) \in [0, 1] \\ u_j(a_i, b_h) \triangleq m_{ih}^j(c \cup \bar{c}) \in [0, 1] \end{cases}$$

SET Step 2: Global belief of assertion and global indices

PCR6 fusion + imp. Discounting

$$m_{ih}(\cdot) = m_{ih}^1 \oplus \dots \oplus m_{ih}^{n_g}$$



$$\begin{cases} c(a_i, b_h) \triangleq m_{ih}(c)\alpha(a_i, b_h) \\ d(a_i, b_h) \triangleq m_{ih}(\bar{c})\beta(a_i, b_h) \\ u(a_i, b_h) \triangleq 1 - c(a_i, b_h) - d(a_i, b_h) \end{cases}$$

SET Step 3: Probabilized outranking based on imprecise probability areas

SET Step 4: Soft (probabilistic) assignment of each alternative in a category

Soft ELECTRE TRI - Step 1 : Local BBAs

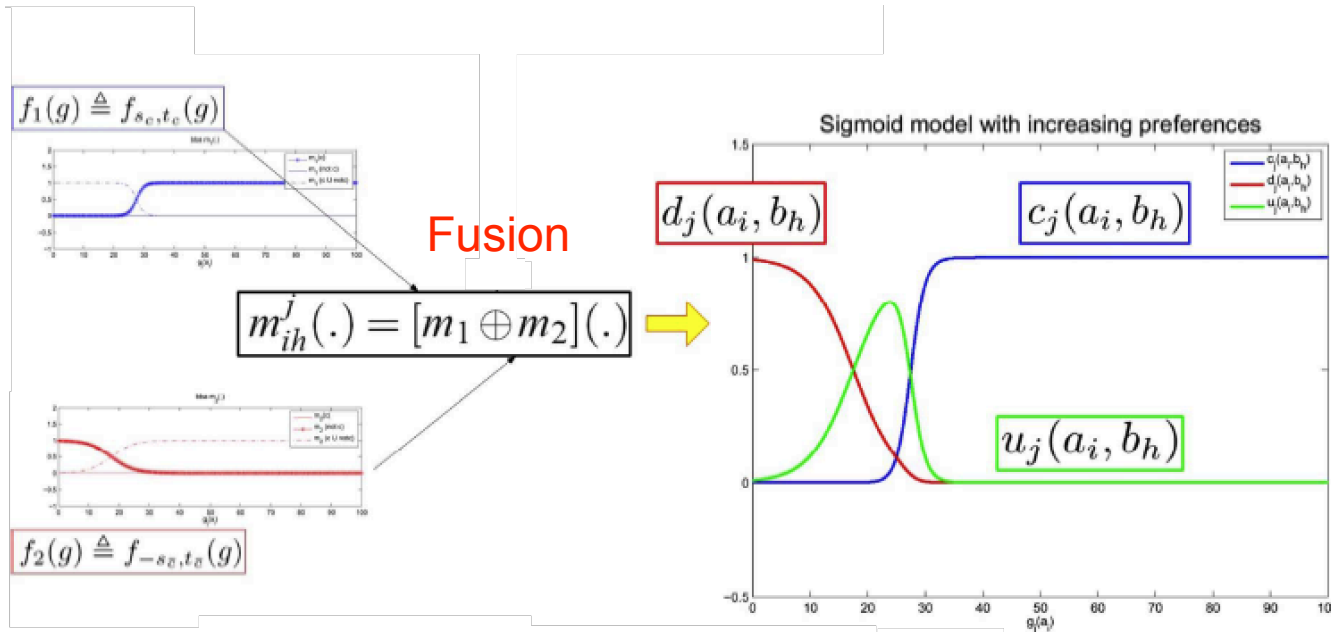
SET Step 1: Computation of local concordances, discordances and uncertainties

focal element	$m_1(.)$	$m_2(.)$
c	$f_{s_c, t_c}(g)$	0
\bar{c}	0	$f_{-s_{\bar{c}}, t_{\bar{c}}}(g)$
$c \cup \bar{c}$	$1 - f_{s_c, t_c}(g)$	$1 - f_{-s_{\bar{c}}, t_{\bar{c}}}(g)$

➔

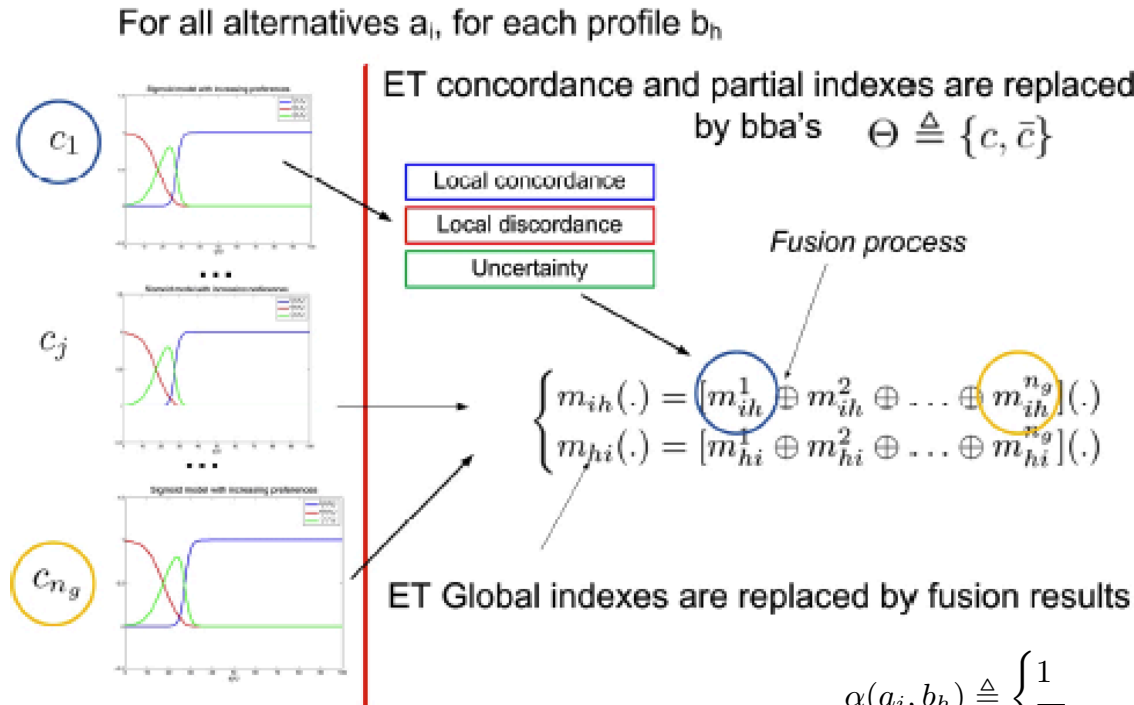
$$\begin{cases} c_j(a_i, b_h) \triangleq m_{ih}^j(c) \in [0, 1] \\ d_j(a_i, b_h) \triangleq m_{ih}^j(\bar{c}) \in [0, 1] \\ u_j(a_i, b_h) \triangleq m_{ih}^j(c \cup \bar{c}) \in [0, 1] \end{cases}$$

$$f_{s,t}(g) \triangleq 1/(1 + e^{-s(g-t)})$$



Soft ELECTRE TRI - Step 2 : Global BBA

SET Step2: Computation of **global** concordances, discordances and uncertainties



$$\begin{cases} c(a_i, b_h) \triangleq m_{ih}(c)\alpha(a_i, b_h) \\ d(a_i, b_h) \triangleq m_{ih}(\bar{c})\beta(a_i, b_h) \\ u(a_i, b_h) \triangleq 1 - c(a_i, b_h) - d(a_i, b_h) \end{cases}$$

where

$$\alpha(a_i, b_h) \triangleq \begin{cases} 1 & \text{if } \mathbf{V}_\alpha = \emptyset \\ \prod_{j \in \mathbf{V}_\alpha} \frac{1 - d_j(a_i, b_h)}{1 - m_{ih}(c)} & \text{if } \mathbf{V}_\alpha \neq \emptyset \end{cases}$$

$$\beta(a_i, b_h) \triangleq \begin{cases} 1 & \text{if } \mathbf{V}_\beta = \emptyset \\ \prod_{j \in \mathbf{V}_\beta} \frac{1 - c_j(a_i, b_h)}{1 - m_{ih}(\bar{c})} & \text{if } \mathbf{V}_\beta \neq \emptyset \end{cases}$$

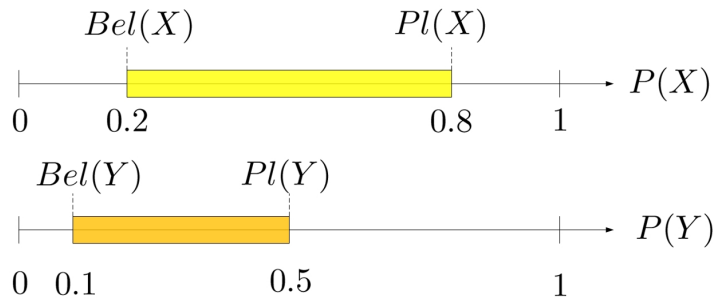
with

$$\begin{cases} \mathbf{V}_\alpha \triangleq \{j \in \mathbf{J} | d_j(a_i, b_h) > m_{ih}(c)\} \\ \mathbf{V}_\beta \triangleq \{j \in \mathbf{J} | c_j(b_h, a_i) > m_{ih}(\bar{c})\} \end{cases}$$

Soft ELECTRE TRI - Step 3 : Probabilized outranking

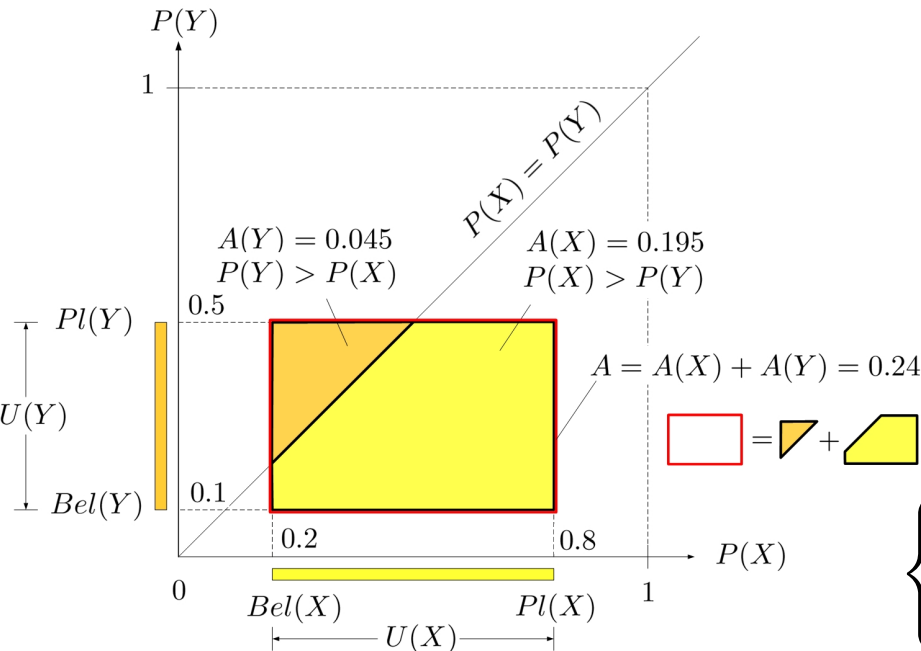
SET Step3: Probabilized outranking

$$X = "a_i > b_h" \quad Y = "b_h > a_i"$$



$$\begin{cases} Bel(X) = c(a_i, b_h) \\ Bel(Y) = c(b_h, a_i) \end{cases}$$

$$\begin{cases} Pl(X) = 1 - d(a_i, b_h) = c(a_i, b_h) + u(a_i, b_h) \\ Pl(Y) = 1 - d(b_h, a_i) = c(b_h, a_i) + u(b_h, a_i) \end{cases}$$



$$\begin{cases} P_{X>Y} = \frac{A(X)}{A(X)+A(Y)} = \frac{0.195}{0.24} = 0.8125 \\ P_{Y>X} = \frac{A(Y)}{A(X)+A(Y)} = \frac{0.045}{0.24} = 0.1875 \end{cases}$$

$$\begin{cases} a_i > b_h \text{ with proba } P_{ih} = P_{X>Y} \approx 0.81 \\ b_h > a_i \text{ with proba } P_{hi} = P_{Y>X} \approx 0.19 \end{cases}$$

Soft ELECTRE TRI - Step 4 : Soft assignment

SET Step 4: Final assignment of alternative in a category

We consider all possible outranking sequences with their probabilities

Suppose at SET step 3
one gets for alternative a_i

Profiles $b_h \rightarrow$ Outranking probas \downarrow	b_0	b_1	b_2	b_3	$P_{i0} = P(X_{i0} = "a_i > b_0") = 1$
P_{ih}	1	0.7	0.2	0	$P_{i3} = P(X_{i3} = "a_i > b_3") = 0$

All possible outranking sequences with their probas are

C1 C2 C3

Profiles $b_h \rightarrow$ Outrank sequences \downarrow	b_0	b_1	b_2	b_3	$P(S_k(a_i))$ \downarrow
$S_1(a_i)$	>	>	>	<	0.14
$S_2(a_i)$	>	>	<	<	0.56
$S_3(a_i)$	>	<	<	<	0.24
$S_4(a_i)$	>	<	>	<	0.06

$$P(S_1(a_i)) = 1 \times 0.7 \times 0.2 \times 1 = 0.14$$

$$P(S_2(a_i)) = 1 \times 0.7 \times (1 - 0.2) \times 1 = 0.56$$

$$P(S_3(a_i)) = 1 \times (1 - 0.7) \times (1 - 0.2) \times 1 = 0.24$$

$$P(S_4(a_i)) = 1 \times (1 - 0.7) \times 0.2 \times 1 = 0.06$$

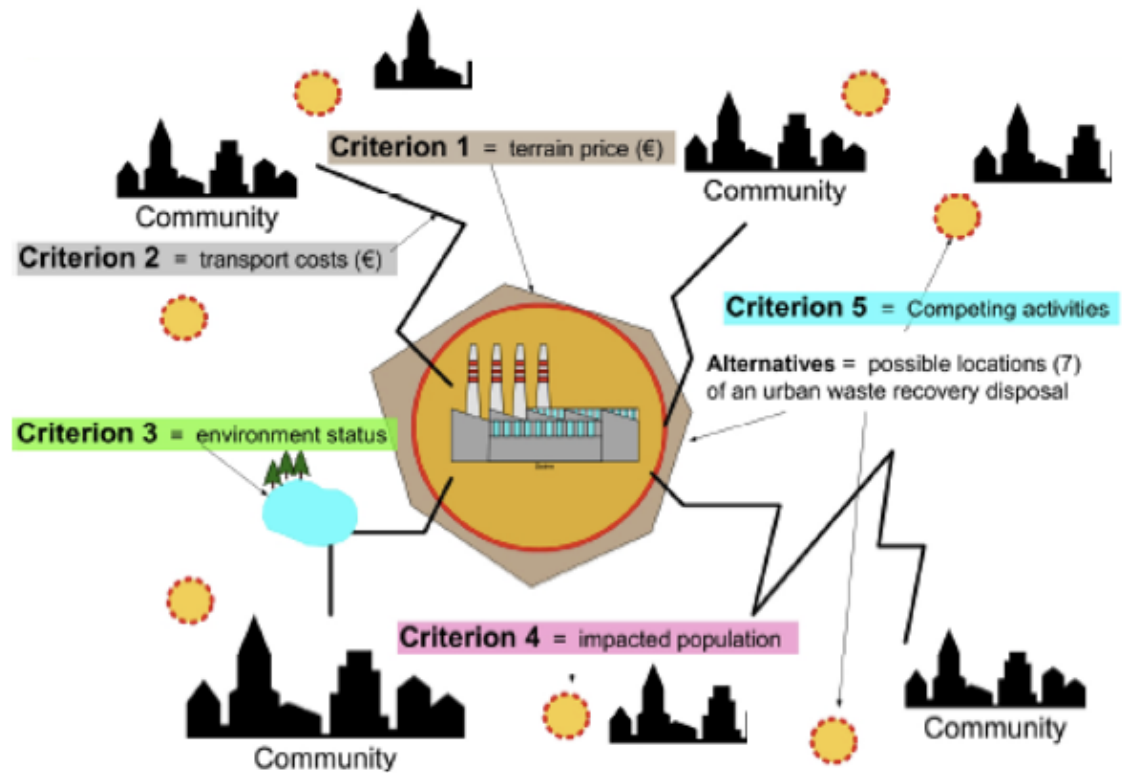
Final soft assignment (and hard assignment is possible from soft assignment)

Categories $C_h \rightarrow$ Assignment probas $a_i \downarrow$	C_1	C_2	C_3	\emptyset
$P(a_i \rightarrow C_h)$	0.24	0.56	0.14	$\delta_i = 0.06$

Inconsistency
indicator

Soft ELECTRE TRI - Application example

We consider 7 possible locations a_1, \dots, a_7 for a future waste recovery disposal



We consider 5 criteria g_1, \dots, g_5

Where should we settle the future urban waste recovery disposal?

Soft ELECTRE TRI - Application example (cont'd)

g_1 = Terrain price (\searrow preference);

the **lower** is g_1 , the higher is the preference

g_2 = Transport costs (\searrow pref.);

the **lower** is g_2 , the higher is the preference

g_3 = Environment status expressed by population (\nearrow pref.);

the **higher** is g_3 , the lower are the negative effects

g_4 = Impacted population (\nearrow pref.);

the **higher** is g_4 , the lower are the negative effects

g_5 = Competition activities (\nearrow pref.)

the **higher** is g_5 , the lower is the competition with other activities (tourism, sport, etc)

Soft ELECTRE TRI - Application example (cont'd)

Input of the problem

	Terrain price	Transport cost	Env. status	Impacted pop.	Competing activ.
Criteria $g_j \rightarrow$ Choices $a_i \downarrow$	$g_1 \searrow$ (€/m ²)	$g_2 \searrow$ (t · km/year)	$g_3 \nearrow$ {0, 1, ..., 10}	$g_4 \nearrow$ [0, 10]	$g_5 \nearrow$ {0, 1, ..., 100}
a_1	-120	-284	5	3.5	18
a_2	-150	-269	2	4.5	24
a_3	-100	-413	4	5.5	17
a_4	-60	-596	6	8.0	20
a_5	-30	-1321	8	7.5	16
a_6	-80	-734	5	4.0	21
a_7	-45	-982	7	8.5	13

Profile definition for 3 categories
(bad,medium,good)

Weights and thresholds used

Profiles $b_h \rightarrow$ Criteria $g_j \downarrow$	b_1	b_2
$g_1: \text{€/m}^2$	-100	-50
$g_2: \text{t} \cdot \text{km/year}$	-1000	-500
$g_3: \{0, 1, \dots, 10\}$	4	7
$g_4: [0, 10]$	4	7
$g_5: \{0, 1, \dots, 100\}$	15	20

Thresholds \rightarrow Criteria $g_j \downarrow$	w_j (weight)	q_j (indifference)	p_j (preference)	v_j (veto)
$g_1: \text{€/m}^2$	0.25	15	40	100
$g_2: \text{t} \cdot \text{km/year}$	0.45	80	350	850
$g_3: \{0, 1, \dots, 10\}$	0.10	1	3	5
$g_4: [0, 10]$	0.12	0.5	3.5	4.5
$g_5: \{0, 1, \dots, 100\}$	0.08	1	5	8

Soft ELECTRE TRI - Application example (cont'd)

Final assignment of locations in categories based on classical **ELECTRE TRI**

	C_1	C_2	C_3
a_1	0	1	0
a_2	1	0	0
a_3	0	1	0
a_4	0	1	0
a_5	1	0	0
a_6	0	1	0
a_7	0	1	0

(a) Pessimistic attitude.

We use hard assignment with
 $\lambda = 0.75$

= Inconsistency between ET and SET
 = consistency between ET and SET

	C_1	C_2	C_3
a_1	0	1	0
a_2	0	0	1
a_3	0	1	0
a_4	0	0	1
a_5	0	1	0
a_6	0	1	0
a_7	0	1	0

(b) Optimistic attitude.

Final assignment of locations in categories based on **SOFT ELECTRE TRI**

	C_1	C_2	C_3	\emptyset
a_1	0.0054	0.3735	0.6123	$\delta_1 = 0.0088$
a_2	0.0894	0.7294	0.1614	$\delta_2 = 0.0198$
a_3	0.0001	0.9429	0.0570	$\delta_3 = 0$
a_4	0	0.9193	0.0807	$\delta_4 = 0$
a_5	0.7744	0.2111	0.0031	$\delta_5 = 0.0114$
a_6	0.0004	0.9990	0.0006	$\delta_6 = 0$
a_7	0.0025	0.9869	0.0106	$\delta_7 = 0$

Soft ELECTRE TRI - Conclusions

Advantages of SET versus ET

SET method uses the same inputs as ET (same criteria and thresholds definitions)

SET method is **more effective**

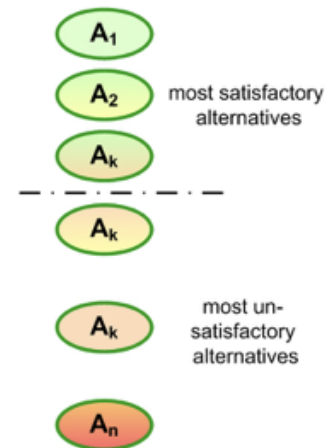
- it avoids lambda-cutting for hard assignment

- it avoids arbitrary choice of decision strategy (optimistic or pessimistic)

- it provides soft (probabilized) with inconsistency indicator

Part 3 - BF-TOPSIS

for **ranking** alternatives based on multi-criteria



BF-TOPSIS = **B**elief-**F**unctions based of **T**echnique for
Order **P**reference by **S**imilarity to **I**deal **S**olution

Part 3 - MDCM modeling

How to make a choice among several alternatives based on different criteria?

Car example: How to buy a car based on some criteria (i.e. cost, safety, etc.)?

Several methods exist depending on the problem modeling.

Here we classical modeling based on score matrix.

$$S \triangleq \begin{matrix} & \begin{matrix} C_1, w_1 & \dots & C_j, w_j & \dots & C_N, w_N \end{matrix} \\ \begin{matrix} A_1 \\ \vdots \\ A_i \\ \vdots \\ A_M \end{matrix} & \begin{bmatrix} s_{11} & \dots & s_{1j} & \dots & s_{1N} \\ \vdots & & \vdots & & \vdots \\ s_{i1} & \dots & s_{ij} & \dots & s_{iN} \\ \vdots & & \vdots & & \vdots \\ s_{M1} & \dots & s_{Mj} & \dots & s_{MN} \end{bmatrix} \end{matrix} \quad (\text{Score matrix})$$

- A set of $M \geq 2$ alternatives $\mathcal{A} \triangleq \{A_1, \dots, A_M\}$
- A set of $N > 1$ Criteria $\mathcal{C} \triangleq \{C_1, \dots, C_N\}$
- A set of $N > 1$ criteria **importance weights** $W = \{w_1, \dots, w_N\}$, with $w_j \in [0, 1]$ and $\sum_j w_j = 1$

Part 3 - MDCM modeling

Some facts to recall

All MCDM methods developed so far suffer of Rank Reversal (RR)

Most methods require score normalization which is a source of RR

No MCDM method makes consensus for users, but some are very popular and simple

AHP (Analytic hierarchy process) [Saaty 1980] is not exempt of problems

TOPSIS (Technique for Order Preference by Similarity to Ideal Solution) [Hwang Yoon 1981] is very disputed because of choice of normalization

What we present here

A new **Belief-Function based TOPSIS (BF-TOPSIS)** to solve classical and non-classical MCDM problems [Dezert Han Yin 2016, Carladous et al. 2016]

Part 3 - Classical TOPSIS approach

Classical TOPSIS method [Hwang Yoon 1981]

- 1 Build the **normalized score matrix** $\mathbf{R} = [R_{ij}] = [S_{ij} / \sqrt{\sum_i S_{ij}^2}]$
- 2 Calculate the **weighted normalized decision matrix** $\mathbf{D} = [w_j \cdot R_{ij}]$
- 3 Determine the **positive (best) ideal solution** A^{best} by **taking the best/max value** in each column of \mathbf{D}
- 4 Determine the **negative (worst) ideal solution** A^{worst} by **taking the worst/min value** in each column of \mathbf{D}
- 5 Compute L2-distances $d(A_i, A^{best})$ of A_i , ($i=1, \dots, M$) to A^{best} , and $d(A_i, A^{worst})$ of A_i to A^{worst}
- 6 Calculate the **relative closeness of A_i to best ideal solution A^{best}** by

$$C(A_i, A^{best}) \triangleq \frac{d(A_i, A^{worst})}{d(A_i, A^{worst}) + d(A_i, A^{best})}$$

When $C(A_i, A^{best}) = 1$, it means that $A_i = A^{best}$ because $d(A_i, A^{best}) = 0$

When $C(A_i, A^{best}) = 0$, it means that $A_i = A^{worst}$ because $d(A_i, A^{worst}) = 0$

- 7 Rank alternatives A_i according to $C(A_i, A^{best})$ in **descending order**, and select the highest preferred solution

Part 3 - BBA construction for BF-TOPSIS

$$\mathbf{S} = [S_{ij}] \Rightarrow \mathbf{M} = [(m_{ij}(A_i), m_{ij}(\bar{A}_i), m_{ij}(A_i \cup \bar{A}_i))]$$

How to get the BBA matrix M from the score matrix

$$\text{Sup}_j(A_i) \triangleq \sum_{k \in \{1, \dots, M\} | S_{kj} \leq S_{ij}} |S_{ij} - S_{kj}|$$

This measures how much A_i is **higher (better)** than other alternatives based on C_j

$$\text{Inf}_j(A_i) \triangleq - \sum_{k \in \{1, \dots, M\} | S_{kj} \geq S_{ij}} |S_{ij} - S_{kj}|$$

This measures how much A_i is **lower (worse)** than other alternatives based on C_j

Important inequality

$$\text{Bel}_{ij}(A_i) \leftarrow \boxed{\frac{\text{Sup}_j(A_i)}{A_{\max}^j}} \leq 1 - \boxed{\frac{\text{Inf}_j(A_i)}{A_{\min}^j}} \rightarrow \text{Bel}_{ij}(\bar{A}_i)$$

One always has $0 \leq \text{Bel}_{ij}(A_i) \leq (\text{Pl}_{ij}(A_i) = 1 - \text{Bel}_{ij}(\bar{A}_i)) \leq 1$

BBA used for M matrix

$$\begin{aligned} m_{ij}(A_i) &= \text{Bel}_{ij}(A_i) & m_{ij}(\bar{A}_i) &= \text{Bel}_{ij}(\bar{A}_i) = 1 - \text{Pl}_{ij}(A_i) \\ m_{ij}(A_i \cup \bar{A}_i) &= \text{Pl}_{ij}(A_i) - \text{Bel}_{ij}(A_i) = 1 - m_{ij}(A_i) - m_{ij}(\bar{A}_i) \end{aligned}$$

Part 3 - BBA construction for BF-TOPSIS (cont'd)

Advantages of this BBA construction

- 1 if all S_{ij} are the same for a given column, we get $\forall A_i, \text{Sup}_j(A_i) = \text{Inf}_j(A_i) = 0$ and therefore $m_{ij}(A_i \cup \bar{A}_i) = 1$ which is the vacuous BBA, which makes sense.
- 2 it is **invariant to the bias and scaling effects of score values**. Indeed, if S_{ij} are replaced by $S'_{ij} = \alpha \cdot S_{ij} + b$, with a scale factor $\alpha > 0$ and a bias $b \in \mathbb{R}$, then $m_{ij}(\cdot)$ and $m'_{ij}(\cdot)$ remain equal.
- 3 if a numerical **value S_{ij} is missing** or indeterminate, then **we use the vacuous belief assignment** $m_{ij}(A_i \cup \bar{A}_i) = 1$.
- 4 We **can also discount the BBA** $m_{ij}(\cdot)$ by a reliability factor using the classical Shafer's discounting method if one wants to express some doubts on the reliability of $m_{ij}(\cdot)$.

In summary

From $[S_{ij}]$, we know how to build the matrix $\mathbf{M} = [(m_{ij}(A_i), m_{ij}(\bar{A}_i), m_{ij}(A_i \cup \bar{A}_i))]$

How to use these BBAs to rank A_i to make a decision? → BF-TOPSIS methods

Part 3 - BF-TOPSIS1 method (simplest method)

Steps of BF-TOPSIS1 [Dezert Han Yin 2016]

- 1 From S , compute BBAs $m_{ij}(A_i)$, $m_{ij}(\bar{A}_i)$, and $m_{ij}(A_i \cup \bar{A}_i)$
- 2 Set $m_{ij}^{\text{best}}(A_i) \triangleq 1$, and $m_{ij}^{\text{worst}}(\bar{A}_i) \triangleq 1$ and compute distances $d_{BI}(m_{ij}, m_{ij}^{\text{best}})$ and $d_{BI}(m_{ij}, m_{ij}^{\text{worst}})$ to ideal solutions.
- 3 Compute the **weighted average distances of A_i to ideal solutions**

$$d^{\text{best}}(A_i) \triangleq \sum_{j=1}^N w_j \cdot d_{BI}(m_{ij}, m_{ij}^{\text{best}})$$

$$d^{\text{worst}}(A_i) \triangleq \sum_{j=1}^N w_j \cdot d_{BI}(m_{ij}, m_{ij}^{\text{worst}})$$

- 4 Compute the relative closeness of A_i with respect to ideal best solution A^{best}

$$C(A_i, A^{\text{best}}) \triangleq \frac{d^{\text{worst}}(A_i)}{d^{\text{worst}}(A_i) + d^{\text{best}}(A_i)}$$

- 5 Rank A_i by $C(A_i, A^{\text{best}})$ in descending order.

Part 3 - Application of BF-TOPSIS for risk management

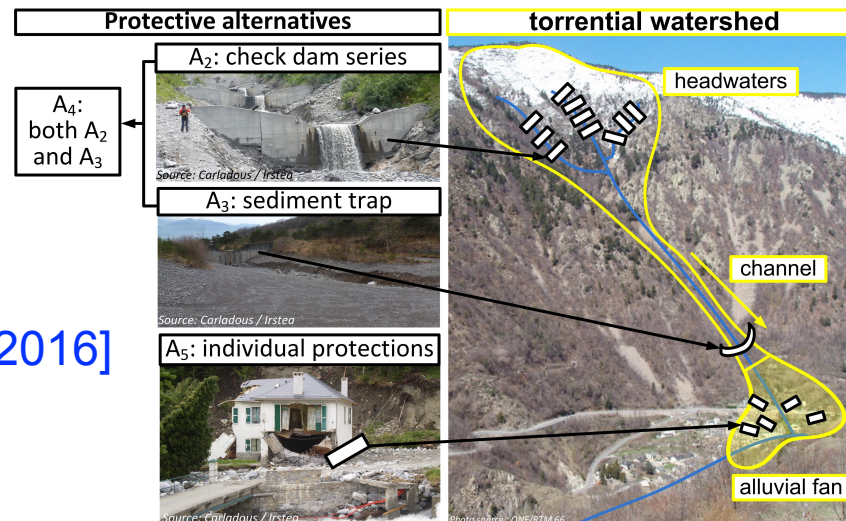
What protective action to take within a torrential watershed?

4 (or 5) possible actions

- A_1 : doing nothing
- A_2 : building check dam series
- A_3 : building a sediment trap
- A_4 : mixing A_2 and A_3
- A_5 : adding individual protections

5 criteria

- C_1 : investment cost
- C_2 : annual maintenance cost
- C_3 : Annual Risk Reduction (ARR) of houses damaged
- C_4 : ARR of human casualties
- C_5 : ARR of # of sites dangerous to environment



[Carladous et al.2016]

We want to reduce C_1 and C_2 and increase C_3, C_4 and C_5

Part 3 - Application of BF-TOPSIS for risk management

Weighting factors of criteria are obtained by AHP (pairwise comparison matrix)

Initial score matrix for this problem Case 1 (4 actions) and Case 2 (5 actions)

		C_j w_j	C_1 0.08	C_2 0.04	C_3 0.10	C_4 0.46	C_5 0.32
S_{case2}	S_{case1}	A_1	0	0	0	0	0
		A_2	300 000	6 000	5	0.007	0.02
		A_3	300 000	1 500	5	0.008	0.04
		A_4	600 000	7 500	7	0.008	0.05
	A_5		1 000 000	0	7	0.008	0.1

All criteria are transformed into monetary value (in euros)

Transformation of score matrix (multiplication by -1 of C_1 and C_2)

		C_j w_j	C_1 0.08	C_2 0.04	C_3 0.10	C_4 0.46	C_5 0.32
$S_{\text{case2}}^{\text{pref}}$	$S_{\text{case1}}^{\text{pref}}$	A_1	0	0	0	0	0
		A_2	-300 000	-6 000	5	0.007	0.02
		A_3	-300 000	-1 500	5	0.008	0.04
		A_4	-600 000	-7 500	7	0.008	0.05
	A_5		-1,000,000	0	7	0.008	0.1

Hence the greater is better

Part 3 - Application of BF-TOPSIS for risk management

Solution in case of 4 possible actions

Methods		Ranking vectors	Preference orders
AHP	1	[0.11, 0.18, 0.32, 0.40]	$A_4 \succ A_3 \succ A_2 \succ A_1$
	2	[0.12, 0.31, 0.40, 0.41]	$A_4 \succ A_3 \succ A_2 \succ A_1$
BF-TOPSIS	1	[0.12, 0.54, 0.79, 0.88]	$A_4 \succ A_3 \succ A_2 \succ A_1$
	2	[0.12, 0.54, 0.79, 0.88]	$A_4 \succ A_3 \succ A_2 \succ A_1$
	3	[0.03, 0.76, 0.96, 0.97]	$A_4 \succ A_3 \succ A_2 \succ A_1$
	4	[0.03, 0.76, 0.96, 0.97]	$A_4 \succ A_3 \succ A_2 \succ A_1$

Solution in case of 5 possible actions

AHP	1	[0.07, 0.12, 0.20, 0.24, 0.35]	$A_5 \succ A_4 \succ A_3 \succ A_2 \succ A_1$
	2	[0.12, 0.25, 0.31, 0.30, 0.39]	$A_5 \succ A_3 \succ A_4 \succ A_2 \succ A_1$
BF-TOPSIS	1	[0.12, 0.49, 0.66, 0.69, 0.92]	$A_5 \succ A_4 \succ A_3 \succ A_2 \succ A_1$
	2	[0.12, 0.49, 0.66, 0.69, 0.92]	$A_5 \succ A_4 \succ A_3 \succ A_2 \succ A_1$
	3	[0.03, 0.68, 0.85, 0.88, 0.97]	$A_5 \succ A_4 \succ A_3 \succ A_2 \succ A_1$
	4	[0.03, 0.68, 0.85, 0.88, 0.97]	$A_5 \succ A_4 \succ A_3 \succ A_2 \succ A_1$

rank reversal
phenomena

more robust to
rank reversal

Part 3 - BF-TOPSIS Conclusion

BF-TOPSIS improves TOPSIS thanks to Belief Functions [[Dezert Han Yin 2016](#)]

Advantages of BF-TOPSIS methods

- No need for ad-hoc normalization of score matrix
- Solid justification for BBA construction from score matrix
- More robustness to rank reversal phenomena (although not exempt)

Complexity of BF-TOPSIS methods

BF-TOPSIS1: smallest complexity

BF-TOPSIS2: medium complexity

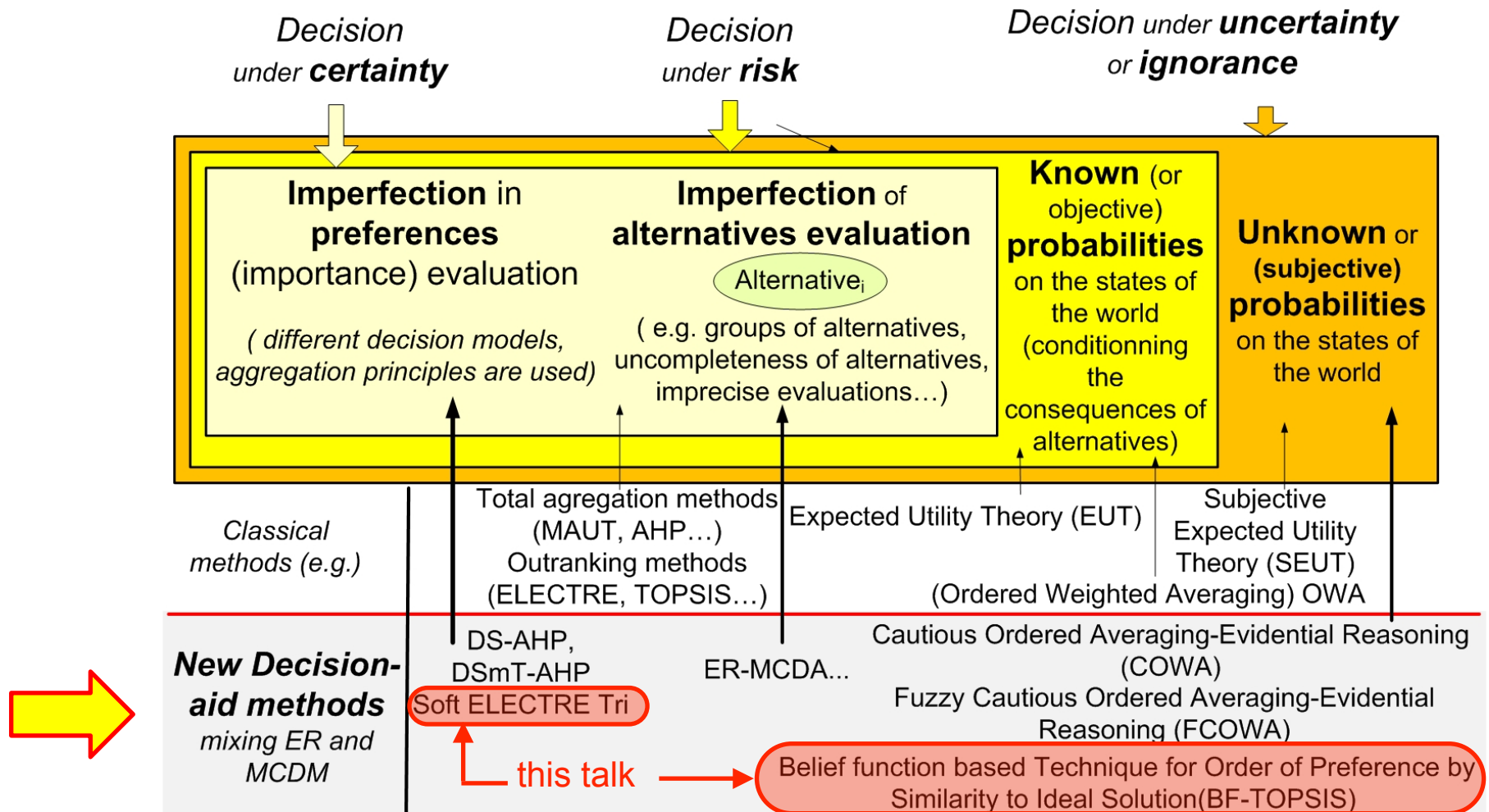
BF-TOPSIS3: high complexity (because of PCR6 rule)

BF-TOPSIS4: highest complexity (because of ZPCR6 rule)

BF-TOPSIS can work also with imprecise scores - see [[Dezert Han Tacnet 2017](#)]

Conclusion

A global framework to decide under imperfect information contexts mixing uncertainty theories and multicriteria decision-making methods



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www.onera.fr/staff/jean-dezert?page=2

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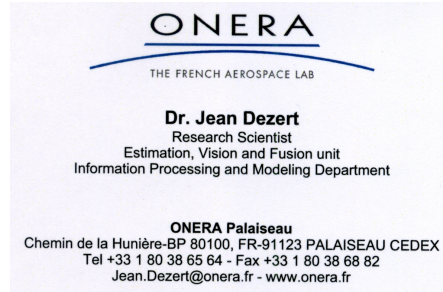
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Thank you for your attention.



r e t u r n o n i n n o v a t i o n



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